



August 22, 2024

To Whom It May Concern,

I have had the pleasure of working with Robin Bleier and her team at RB Health Partners, Inc. over the past several years. Their extensive knowledge in long-term care has been invaluable to Menorah Life. I endorse RB Health Partners, Inc. and appreciate the exceptional support they have provided.

Sincerely,

Nicole Spencer

Nicole Spencer, NHA
Administrator